

KU Leuven staff visit

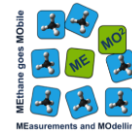
post-award group

KU Leuven staff visit
24-26 October 2018

Sylvia Walter, Utrecht University

Sylvia Walter

- Biologist
 - scientific experience in marine and atmospheric chemistry
- since 2010 Project Manager of several international European projects, differing between
 - funding type (RI, ETN, ICT, RNP),
 - size (up to 37 international partners including universities, industry and SMEs)
 - scientific subjects (atmospheric chemistry, biology, social sciences)
- proposal writing support, funding advisor
- further PM activities as session convener (EGU), editor (ADGEO), co-coordinator of LinkedIn group (Marine and Earth Science PM) and workshop lecturer



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RSO at Utrecht University

First line support – faculty RSOs

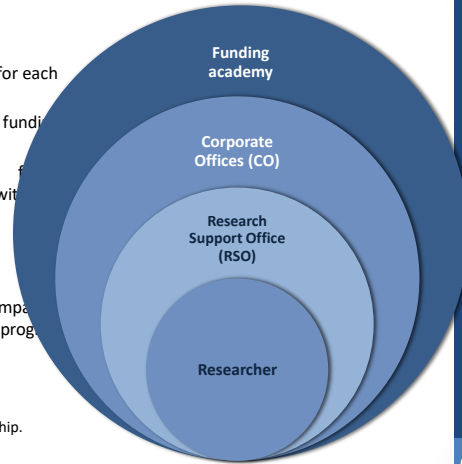
- for researchers
- within each faculty RSO one constant contact for each department or funding scheme
- support during the entire process of acquiring funding and subsidies
- support e.g. in the fields of legal affairs, HR, or research policy; in close collaboration with respective departments

Second line support - Corporate Offices

- for RSOs
- offering general and specific support, e.g. impact valorization, communication, specific grant programs
- the involvement of the CO is mandatory for
 - Agreements with a value exceeding € 2 million;
 - Interfaculty agreements;
 - Agreements concerning a legal entity or partnership.

Funding academy

- offering UU wide workshops, courses, information



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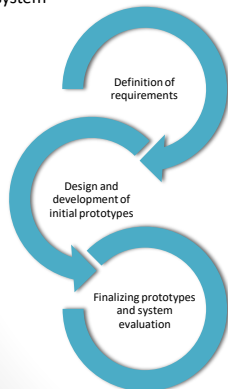
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Case study: Rejection of deliverables

Aim of the project

- Improve workplace-based feedback and assessment by developing an e-portfolio system



Project structure

- iterative approach, each work package depended on another
- outcomes defined as deliverables
- high quality deliverables required

Problem

- Prototype of one module was low quality
- delay of some development processes and therefore parts of the whole project

Consequences

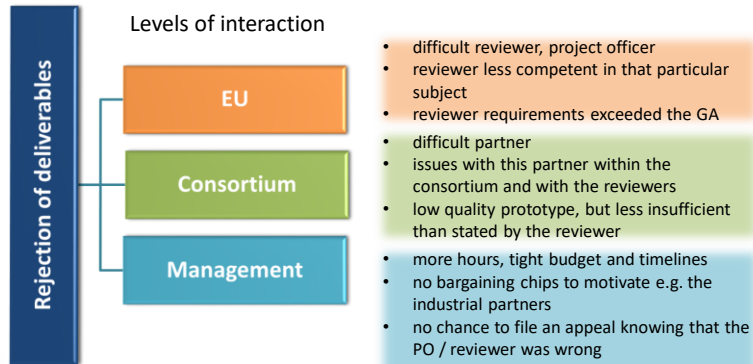
- deliverable rejected by external reviewers
- costs related to the deliverable rejected
- huge amount of extra hours not budgeted

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Case study: Rejection of deliverables



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Case study: Rejection of deliverables

Solution

- proven statement of disagreement from the consortium
- implementation of reviewer comments as far as possible
- detailed (proven) statement in case where implementation was not possible
- adjustments of the project planning (timeline, budget, distribution of work) where possible without amendment

Lessons learnt

pre-proposal phase

- choose a project partner carefully
- implement some flexibility in the proposal
- include an appropriate risk management

post-proposal phase

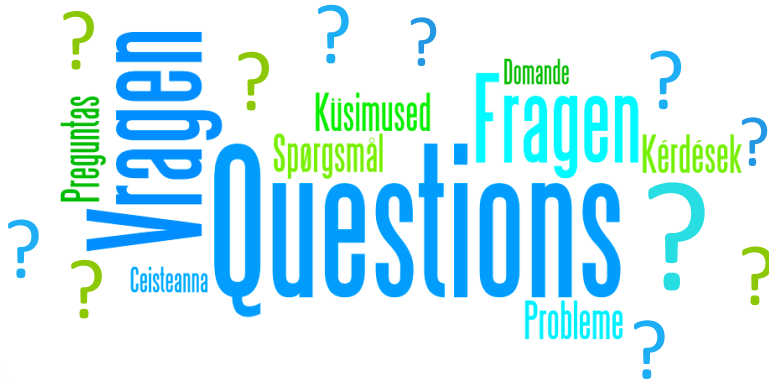
- monitor your project carefully and implement an appropriate risk management
- learn about your project partner and how to play them
- ensure a good collaboration between the scientific and administrative coordinator
- foster and maintain the relation to your Project Officer
- guard the consortium by e.g. rejection of unacceptable conditions

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Sylvia Walter, Utrecht University

Thanks for your attention



WATCHMA - REVIEW MEETING - APRIL 2016
Sylvia Walter, Utrecht University

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